BUILDING TRUST EXPANDING POSSIBILITIES



Minda Industries Ltd.
Transaction update presentation





Safe Harbor

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Transaction Update Presentation

Participants on Transaction update call:-

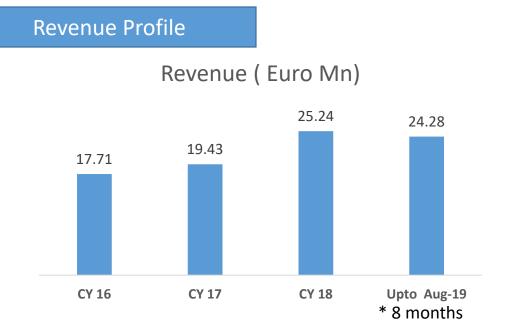
- 1. Mr. Sunil Bohra (Group CFO)
- 2. Mr. Amit Jain (Group CTO & CEO AED Domain)
- 3. Mr. Tripurari Kumar

UNO MINDA

About DELVIS, Germany

Company Background

- Delvis Gmbh, established in 2002, is a complete system developer for automotive lightings. It has proven capabilities in design, development and manufacturing of innovative lighting solution for next generation vehicles.
- Delvis focuses on Exterior & Interior lighting, lighting electronics and testing services.
- It offers full range of products, from cost-optimised basic headlights and design solutions up to adaptive LED headlight systems with dynamic lighting functions
- Interior lighting solutions include overhead control units, ambient lighting, indicator and locator lighting and LCD backlights
- 100% Subsidiaries: Delvis Products & Delvis Solution



























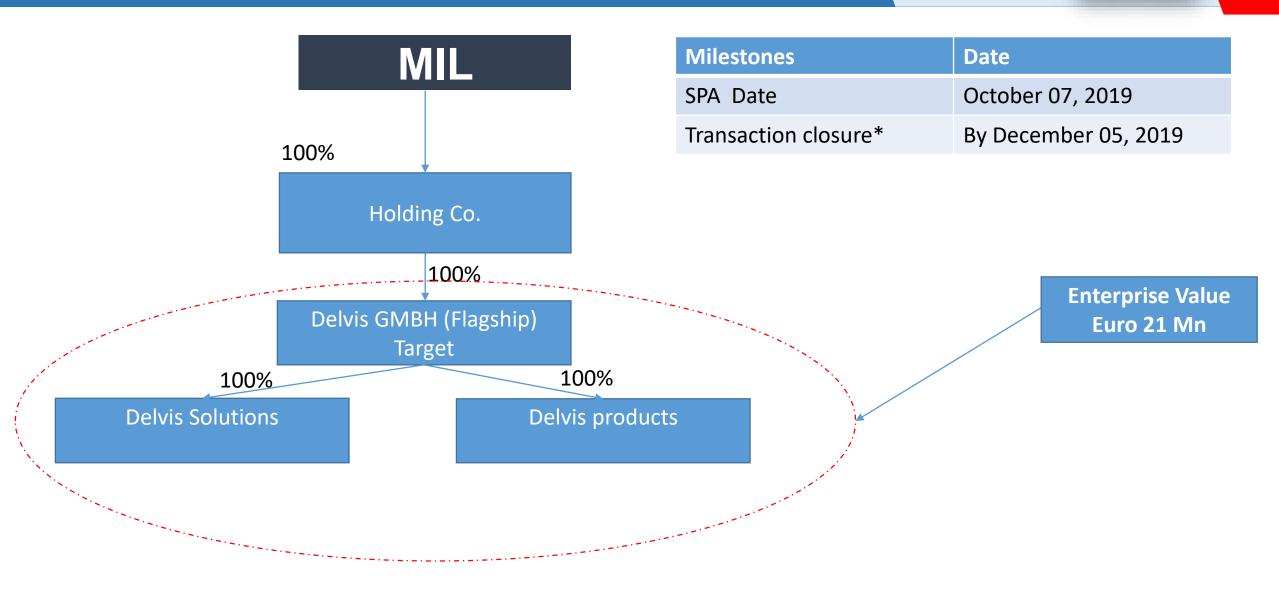




- Technology: The acquisition is part of our strategy to strengthen technological capabilities in existing product lines. MIL will get access to global lighting technology and deep R&D capabilities of Delvis, Germany
- Product Synergies: MIL to broaden its product offering, ensure a robust pipeline of new product launches for PVs, especially headlamps.
- MIL is like to to improve its share of Business with Key indian OEMs. Improve revenue mix.
- **Customer Synergies**: MIL & Delvis can expand their business with complementary customers.
- Access to Global Markets with manufacturing base located in low cost countries like India and Indonesia.
- Compliments both LSTC and iSYS RTS which are focused on lighting electronics and design, strengthening group's European foothold.
- ✓ Value Accretive: The Transaction is expected to be Value accretive to Shareholders to MIL.

Indicative Transaction Structure & EV





^{*}Transaction is subject to customary regulatory approvals.



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